

QUARTERLY DEALS & MARKET UPDATE

Insurance

March 2021



Claims Processing

Data & Analytics Solutions

lnsurance Brokers

Multi-Line Insurance

Online Platforms

P&C Insurance

P&C Specialty

Software Solutions

Mortgage / Real Estate Insurance

Traditional / Life Insurance

Reinsurance

Specialized investment bankers at the intersection of finance and technology



Overview of Evolve Capital Partners

ABOUT EVOLVE CAPITAL PARTNERS

- Evolve Capital Partners (Evolve) is a specialized investment bank focused on businesses serving industries at the intersection of finance and technology.
- We are dedicated investment bankers focused on evolving industries, and we support sustainable growth through transformational M&A / financing transactions.
- Evolve is a dedicated, creative, and fully independent investment bank that advises private and public companies on merger, divestiture and acquisition transactions, and capital raising through private placements.
- We also provide structured financial advisory services our investment banking practice provides a comprehensive suite of solutions to businesses.
- With over 35 engagements executed by its leaders, Evolve has served as a proud partner, bringing renewed value to companies at the intersection of finance and technology.
- Founded in 2012 and based in New York, NY.

HIGH-TOUCH INVESTMENT BANKING

Few investment banks have transaction experience across both corporate and asset finance.



Our Clients

- Corporations
- Management Teams
- VC & PE Backed Companies
- Independent Directors / Boards



Investment Banking Advisory

- M&A
- StrategicAlliances
- Capital Raises and Asset Finance
- Financial Restructuring



Industry Focus

Finance and Technology Firms

Securities Specialty Finance Payments BPO

Financial Services Enterprise Software Lending Healthcare Tech
Financial Management Analytics Insurance Bank Technology

Evolve Capital Partners; Deals & Market Update - Insurance 2



We Focus Exclusively on Finance and Technology-Related Firms





Evolve

Capital Partners





















Market Summary and Key Multiples

Industry Stock Market Performance of Evolve Sector Coverage

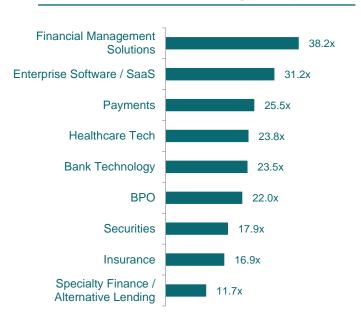
Indexed Price Performance *

Sector	3 Months	1 Year	3 Years
Bank Technology	7.7%	37.9%	73.4%
ВРО	13.1%	41.9%	64.4%
Enterprise Software / SaaS	20.9%	118.7%	153.0%
Financial Management Solutions	17.5%	89.3%	117.8%
Healthcare Tech	14.6%	54.5%	76.2%
Insurance	10.4%	16.0%	21.9%
Payments	20.2%	87.4%	116.4%
Securities	20.5%	45.1%	18.1%
Specialty Finance / Alternative Lending	28.1%	62.1%	106.6%

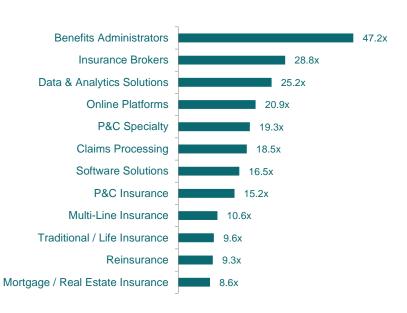
^{*} Equal weighting method.

Industry-wide Multiples and Subsector Multiples

Sector 2022E Price / Earnings Multiples



Insurance 2022E Price / Earnings Multiples



Data as of March 1, 2021 Source: Pitchbook



Stock Comparables – Insurance Sub-Sectors (1/4)

(All figures in millions of USD, except per share data. Data as of March 1, 2021)

Insurance Brokers																	
							Gro	wth Rat	tes:								
	Stock	% of 52-	Market	Enterprise	LT	M	Reven	ue:	Earnings	LTM M	argins:	E	V / Reveni	ue		EV / EBITD	Α
	Price	Wk. High	Value	Value	Revenue	EBITDA	CY 2021 C	Y 2022	LT	Gross	EBITDA	LTM	CY 2021	CY 2022	LTM	CY 2021	CY 2022
Truist	\$58.81	96.0%	\$79,229	NA	\$22,463	\$4,780	(3%)	0%	4%	NA	21%	NA	NA	NA	NA	NA	NA
Marsh & Mclennan Companies	\$117.46	97.1%	\$59,692	\$71,338	\$17,224	\$4,651	5%	5%	6%	41%	27%	4.1x	4.0x	3.8x	15.3x	15.1x	14.1x
Aon	\$232.51	98.6%	\$52,544	\$60,365	\$11,066	\$3,329	2%	5%	12%	47%	30%	5.5x	5.3x	5.1x	18.1x	17.3x	16.1x
Willis Towers Watson	\$226.72	97.6%	\$29,240	\$18,827	\$9,352	\$2,505	3%	5%	7%	41%	27%	2.0x	2.0x	1.8x	7.5x	7.3x	7.0x
Arthur J. Gallagher & Company	\$122.30	94.7%	\$23,694	\$27,942	\$7,009	\$1,764	8%	(2%)	15%	36%	25%	4.0x	3.7x	3.8x	15.8x	15.3x	13.2x
Brown & Brown Insurance	\$46.84	96.1%	\$13,213	\$14,690	\$2,606	\$822	9%	7%	15%	45%	32%	5.6x	5.2x	4.8x	17.9x	16.8x	15.6x
Goosehead Insurance Agency	\$125.48	71.8%	\$4,613	\$4,673	\$117	\$28	34%	32%	NA	NA	24%	39.9x	29.8x	22.7x	NMF	NMF	NMF
Baldwin Risk Partners	\$27.43	81.7%	\$3,105	\$3,349	\$208	\$11	105%	36%	NA	27%	5%	16.1x	6.9x	5.1x	NMF	30.0x	21.6x
MEAN							20%	11%	10%	39%	24%	11.0x	8.1x	6.7x	14.9x	17.0x	14.6x
MEDIAN							6%	5%	9%	41%	26%	5.5x	5.2x	4.8x	15.8x	16.0x	14.8x

Online Platforms																	
							Gro	wth Rat	es:								
	Stock	% of 52-	Market	Enterprise	LT	M	Reven	ue:	Earnings	LTM M	argins:	E	V / Reveni	ue		EV / EBITD	Α
	Price	Wk. High	Value	Value	Revenue	EBITDA	CY 2021 C	Y 2022	LT	Gross	EBITDA	LTM	CY 2021	CY 2022	LTM	CY 2021	CY 2022
SelectQuote	\$32.22	99.0%	\$5,248	\$5,394	\$772	\$226	42%	29%	NA	72%	29%	7.0x	4.9x	3.8x	23.9x	19.0x	13.9x
MoneySupermarket.com Group	\$4.12	91.4%	\$2,212	\$2,180	\$469	\$167	7%	9%	7%	67%	36%	4.7x	4.4x	4.0x	13.0x	14.2x	12.3x
ehealth	\$58.43	38.5%	\$1,515	\$1,468	\$583	\$92	18%	23%	NA	99%	16%	2.5x	2.1x	1.7x	15.9x	12.4x	8.5x
EverQuote	\$49.57	78.1%	\$1,412	\$1,379	\$347	(\$4)	26%	19%	NA	94%	(1%)	4.0x	3.2x	2.7x	NMF	49.9x	32.0x
QuinStreet	\$24.49	94.2%	\$1,305	\$1,213	\$520	\$40	11%	14%	NA	11%	8%	2.3x	2.1x	1.8x	30.3x	23.3x	NA
iSelect	\$0.23	84.0%	\$51	\$45	\$76	\$44	56%	NA	NA	36%	58%	0.6x	0.4x	NA	1.0x	2.4x	NA
MEAN							26%	19%	7%	63%	24%	3.5x	2.8x	2.8x	16.8x	20.2x	16.7x
MEDIAN							22%	19%	7%	69%	23%	3.2x	2.7x	2.7x	15.9x	16.6x	13.1x

Software Solutions																	
							Gro	wth Rat	es:								
	Stock	% of 52-	Market	Enterprise	LT	M	Reven	ue:	Earnings	LTM M	argins:	E	V / Reveni	ue		EV / EBITD	Α
	Price	Wk. High	Value	Value	Revenue	EBITDA	CY 2021 C	Y 2022	LT	Gross	EBITDA	LTM	CY 2021	CY 2022	LTM	CY 2021	CY 2022
Roper Technologies	\$384.92	84.5%	\$40,393	\$49,717	\$5,527	\$1,988	14%	4%	6%	64%	36%	9.0x	7.9x	7.6x	25.0x	21.8x	20.9x
Guidewire Software	\$115.65	86.2%	\$9,686	\$9,007	\$755	\$136	1%	8%	NA	54%	18%	11.9x	11.9x	11.0x	66.2x	NMF	NA
Duck Creek Technologies	\$49.46	83.3%	\$6,480	\$6,144	\$224	\$14	16%	17%	NA	55%	6%	27.4x	23.7x	20.3x	NMF	NMF	NMF
Sapiens International	\$32.87	91.7%	\$1,779	\$1,775	\$368	\$68	12%	10%	11%	41%	18%	4.8x	4.2x	3.8x	26.2x	20.7x	18.7x
Fineos	\$2.91	70.0%	\$879	\$855	\$114	(\$5)	14%	13%	NA	64%	(5%)	7.5x	6.6x	5.8x	NMF	NMF	72.9x
Ebix	\$25.76	40.2%	\$798	\$1,463	\$550	\$170	24%	22%	8%	55%	31%	2.7x	2.1x	1.7x	8.6x	7.2x	5.8x
Crawford & Company	\$9.10	93.0%	\$490	\$693	\$1,008	\$97	2%	2%	2%	27%	10%	0.7x	0.7x	0.7x	7.1x	6.6x	6.2x
MEAN							12%	11%	7%	51%	16%	9.1x	8.1x	7.3x	26.6x	14.1x	24.9x
MEDIAN							14%	10%	7%	55%	18%	7.5x	6.6x	5.8x	25.0x	13.9x	18.7x

Claims Processing																	
							Gro	wth Ra	tes:								
	Stock	% of 52-	Market	Enterprise	LT	M	Reven	ue:	Earnings	LTM Ma	argins:	E	V / Reveni	ue		EV / EBITD	Α
	Price	Wk. High	Value	Value	Revenue	EBITDA	CY 2021 C	Y 2022	LT	Gross	EBITDA	LTM	CY 2021	CY 2022	LTM	CY 2021	CY 2022
Sapiens International	\$32.87	91.7%	\$1,779	\$1,775	\$368	\$68	12%	10%	11%	41%	18%	4.8x	4.2x	3.8x	26.2x	20.7x	18.7x
Crawford & Company	\$9.10	93.0%	\$490	\$693	\$1,008	\$97	2%	2%	2%	27%	10%	0.7x	0.7x	0.7x	7.1x	6.6x	6.2x
MEAN							7%	6%	6%	34%	14%	2.8x	2.4x	2.2x	16.6x	13.7x	12.4x
MEDIAN							7%	6%	6%	34%	14%	2.8x	2.4x	2.2x	16.6x	13.7x	12.4x

Data & Analytics So.	lutions																
							Gro	wth Ra	tes:								
	Stock	% of 52-	Market	Enterprise	LT	M	Reven	ue:	Earnings	LTM M	argins:	E	EV / Reven	ue		EV / EBITD	Α
	Price	Wk. High	Value	Value	Revenue	EBITDA	CY 2021 C	Y 2022	LT	Gross	EBITDA	LTM	CY 2021	CY 2022	LTM	CY 2021	CY 2022
RELX (London)	\$23.81	90.4%	\$46,019	\$55,609	\$9,114	\$3,152	14%	6%	7%	65%	35%	6.1x	5.4x	5.0x	17.6x	14.9x	13.5x
Verisk Analytics	\$167.04	79.3%	\$27,193	\$30,498	\$2,785	\$1,376	7%	6%	7%	64%	49%	11.0x	10.3x	9.6x	22.2x	20.7x	19.3x
Fair Isaac	\$471.95	88.9%	\$13,798	\$14,594	\$1,308	\$505	3%	10%	26%	72%	39%	11.2x	10.8x	9.8x	28.9x	29.3x	25.5x
CoreLogic	\$85.41	94.2%	\$6,248	\$8,067	\$1,642	\$647	1%	(1%)	22%	64%	39%	4.9x	4.9x	4.9x	12.5x	13.0x	13.6x
MEAN							6%	5%	15%	66%	40%	8.3x	7.8x	7.4x	20.3x	19.5x	18.0x
MEDIAN							5%	6%	14%	65%	39%	8.5x	7.8x	7.3x	19.9x	17.8x	16.4x

Source: Pitchbook



Stock Comparables – Insurance Sub-Sectors (2/4)

(All figures in millions of USD, except per share data. Data as of March 1, 2021)

Benefits Administrate	ors																
							Gro	wth Rat	es:								
	Stock	% of 52-	Market	Enterprise	LT	M	Reven	ue:	Earnings	LTM M	argins:	E	V / Reveni	ue		EV / EBITD	Α
	Price	Wk. High	Value	Value	Revenue	EBITDA	CY 2021 C	Y 2022	LT	Gross	EBITDA	LTM	CY 2021	CY 2022	LTM	CY 2021	CY 2022
Workday	\$252.80	89.4%	\$60,672	\$59,374	\$4,163	\$1,096	16%	18%	NA	72%	26%	14.3x	11.8x	10.1x	54.2x	49.5x	47.8x
Paychex	\$92.75	92.8%	\$33,449	\$33,476	\$3,974	\$1,645	4%	6%	8%	68%	41%	8.4x	8.1x	7.7x	20.4x	19.7x	18.4x
HealthEquity	\$83.37	89.3%	\$6,850	\$7,643	\$747	\$240	6%	6%	(31%)	57%	32%	10.2x	9.9x	9.4x	31.9x	30.0x	28.3x
TriNet Group	\$83.73	97.0%	\$5,525	\$5,597	\$4,034	\$494	(75%)	12%	55%	20%	12%	1.4x	5.5x	4.9x	11.3x	14.0x	12.3x
Insperity	\$90.59	94.6%	\$3,462	\$3,306	\$4,287	\$286	4%	9%	35%	19%	7%	0.8x	0.7x	0.7x	11.6x	13.4x	11.4x
Accolade	\$47.08	72.2%	\$2,605	\$2,186	\$156	(\$28)	28%	30%	NA	43%	(18%)	14.0x	11.0x	8.5x	NMF	NMF	NMF
Benefitfocus	\$15.17	86.3%	\$488	\$660	\$279	\$36	4%	7%	NA	51%	13%	2.4x	2.4x	2.2x	18.2x	15.1x	11.1x
MEAN					***************************************		(2%)	12%	17%	47%	16%	7.4x	7.1x	6.2x	24.6x	23.6x	21.6x
MEDIAN							4%	9%	21%	51%	13%	8.4x	8.1x	7.7x	19.3x	17.4x	15.4x

P&C Insurance															
						Gro	wth Rate	es:							
	Stock	% of 52-	Market	L	TM	Reven	nue	Earnings	LTM Net	Market Va	alue / Rev.	Price / I	Earnings	Price	
	Price	Wk. High	Value	Revenue	Net Income	CY 2021 C	Y 2022	LT	Income %	CY 2021	CY 2022	CY 2021	CY 2022	Book	ROE %
Ping An Insurance (Group) Company of China	\$13.10	91.1%	\$233,794	\$161,143	\$20,713	(22%)	8%	22%	13%	1.8x	1.7x	9.8x	8.5x	2.1x	4%
Chubb	\$167.36	97.5%	\$75,350	\$35,994	\$3,313	(8%)	5%	(2%)	9%	2.3x	2.2x	14.2x	13.3x	1.3x	6%
Progressive Casualty Insurance Company	\$87.64	85.9%	\$51,335	\$42,638	\$4,406	5%	10%	35%	10%	1.1x	1.0x	14.9x	14.9x	3.1x	37%
Travelers Companies	\$150.39	98.8%	\$37,931	\$31,981	\$2,686	(3%)	5%	(1%)	8%	1.2x	1.2x	13.4x	12.5x	1.3x	10%
The Hartford Financial Services Group	\$51.96	95.8%	\$18,576	\$20,320	\$2,086	0%	3%	4%	10%	0.9x	0.9x	9.6x	8.3x	1.0x	13%
Cincinnati Financial	\$101.16	96.5%	\$16,307	\$7,536	\$533	(18%)	6%	14%	7%	2.6x	2.5x	25.1x	24.2x	1.5x	13%
Erie Insurance	\$248.35	93.1%	\$12,986	\$2,569	\$291	2%	4%	11%	11%	5.0x	4.8x	42.3x	38.9x	10.9x	25%
CNA Financial	\$43.16	96.0%	\$11,713	\$10,687	\$735	(21%)	8%	7%	7%	1.4x	1.3x	10.3x	9.7x	0.9x	6%
ZhongAn	\$6.86	67.5%	\$10,090	\$2,380	(\$12)	25%	26%	NA	(1%)	3.0x	2.4x	79.9x	49.8x	4.6x	1%
RSA Insurance Group	\$9.46	98.8%	\$9,798	\$8,417	\$525	3%	4%	3%	6%	1.1x	1.1x	15.5x	14.4x	1.6x	10%
Everest Re Group	\$242.64	90.0%	\$9,704	\$9,600	\$300	8%	9%	(10%)	3%	0.9x	0.9x	9.9x	8.4x	1.0x	6%
Alleghany	\$652.51	89.7%	\$9,130	\$8,897	\$228	NA	NA	(27%)	3%	NA	NA	12.9x	10.6x	1.0x	1%
Lemonade	\$132.43	70.3%	\$7,494	\$97	(\$121)	23%	58%	NA	(124%)	65.4x	41.4x	NMF	NMF	13.2x	(103%)
Kemper	\$77.37	90.3%	\$5,064	\$5,206	\$439	2%	6%	30%	8%	1.0x	0.9x	12.5x	11.3x	1.1x	11%
The Hanover Insurance Group	\$119.67	95.1%	\$4,354	\$4,827	\$355	4%	5%	5%	7%	0.9x	0.8x	12.8x	12.2x	1.4x	13%
AXIS Capital	\$49.97	84.0%	\$4,218	\$4,761	(\$174)	1%	8%	NA	(4%)	0.9x	0.8x	11.2x	9.8x	0.9x	(4%)
Selective Insurance Group	\$70.13	99.1%	\$4,200	\$2,922	\$250	1%	6%	7%	9%	1.4x	1.3x	15.6x	14.7x	1.7x	11%
Vienna Insurance Group	\$27.32	99.1%	\$3,497	\$12,141	\$2,019	4%	6%	(2%)	17%	0.3x	0.2x	8.1x	7.0x	0.6x	10%
Mercury General	\$59.77	97.7%	\$3,309	\$3,785	\$307	(3%)	3%	38%	8%	0.9x	0.9x	17.1x	17.1x	1.6x	20%
Coface	\$11.01	95.0%	\$1,641	\$1,427	\$101	0%	4%	(7%)	7%	1.0x	1.0x	14.4x	9.9x	0.7x	4%
Horace Mann Educators	\$39.17	87.6%	\$1,623	\$1,290	\$144	(9%)	1%	8%	11%	1.4x	1.4x	12.5x	12.1x	0.9x	9%
Fbl Financial Group	\$57.49	98.5%	\$1,403	\$736	\$97	3%	1%	(8%)	13%	1.9x	1.8x	14.0x	13.1x	0.8x	6%
Safety Insurance Group	\$81.30	89.3%	\$1,211	\$840	\$130	NA	NA	NA	15%	NA	NA	13.5x	18.5x	1.4x	16%
Employers Holdings	\$33.86	82.4%	\$957	\$711	\$94	(7%)	4%	6%	13%	1.4x	1.4x	17.5x	16.4x	0.8x	11%
State Auto Financial	\$17.71	62.2%	\$777	\$1,407	(\$23)	6%	4%	NA	(2%)	0.5x	0.5x	14.4x	12.6x	0.8x	(4%)
Donegal Group	\$14.47	89.4%	\$423	\$781	\$52	7%	4%	19%	7%	0.5x	0.5x	12.1x	11.3x	0.8x	11%
MEAN	***************************************		***************************************	***************************************	***************************************	0%	8%	7%	3%	4.1x	3.0x	17.3x	15.2x	2.2x	6%
MEDIAN						1%	5%	6%	8%	1.2x	1.1x	13.5x	12.5x	1.2x	10%

						Gro	wth Rat	es:							
	Stock	% of 52-	Market	L'	ТМ	Reven	ue	Earnings	LTM Net	Market Va	alue / Rev.	Price /	Earnings	Price	
	Price	Wk. High	Value	Revenue	Net Income	CY 2021 C	Y 2022	LT	Income %	CY 2021	CY 2022	CY 2021	CY 2022	Book	ROE %
Allianz Group	\$245.40	95.5%	\$101,176	\$122,212	\$15,974	3%	1%	2%	13%	0.6x	0.6x	10.1x	9.5x	1.2x	10%
Zurich Insurance Group	\$414.72	93.5%	\$61,585	\$58,924	\$4,577	(11%)	4%	16%	8%	1.2x	1.1x	13.8x	12.6x	1.6x	11%
AXA	\$25.81	99.0%	\$61,406	\$112,507	\$4,951	2%	3%	(10%)	4%	0.5x	0.5x	7.7x	7.2x	0.8x	7%
American International Group	\$45.31	94.4%	\$39,184	\$44,119	\$2,229	(1%)	5%	NA	5%	0.9x	0.9x	10.4x	9.1x	0.6x	3%
Allstate	\$109.72	95.5%	\$33,231	\$44,791	\$4,648	(14%)	3%	28%	10%	0.9x	0.8x	8.7x	8.6x	1.2x	23%
Assicurazioni Generali	\$19.14	99.2%	\$30,039	\$86,731	\$2,141	2%	3%	(3%)	2%	0.3x	0.3x	9.3x	8.8x	1.0x	18%
Insurance Australia Group	\$3.84	85.0%	\$9,477	\$9,430	\$3,750	(8%)	3%	NA	40%	1.1x	1.1x	16.0x	15.9x	1.9x	(1%)
American Financial Group	\$109.24	95.3%	\$9,438	\$7,811	\$752	(34%)	8%	16%	10%	1.8x	1.7x	15.9x	13.5x	1.4x	12%
Helvetia Group	\$112.72	80.5%	\$5,947	\$9,686	(\$378)	6%	5%	(10%)	(4%)	0.5x	0.5x	11.0x	10.5x	1.0x	4%
Harel Insurance & Finance	\$9.35	91.8%	\$2,005	\$4,739	\$145	NA	NA	9%	3%	NA	NA	NA	NA	0.9x	7%
Vaudoise Assurances Holding	\$507.94	85.2%	\$1,466	\$1,316	\$122	4%	2%	(5%)	9%	1.1x	1.1x	10.9x	10.0x	0.7x	6%
MEAN	······································					(5%)	4%	5%	9%	0.9x	0.9x	11.4x	10.6x	1.1x	9%
MEDIAN						0%	3%	2%	8%	0.9x	0.8x	10.6x	9.7x	1.0x	7%

Source: Pitchbook



Stock Comparables – Insurance Sub-Sectors (3/4)

(All figures in millions of USD, except per share data. Data as of March 1, 2021)

Traditional / Life Insurance															
						Gro	owth Rat	es:							
	Stock	% of 52-	Market	L	TM	Rever	nue	Earnings	LTM Net	Market Va	alue / Rev.	Price /	Earnings	Price	
	Price	Wk. High	Value	Revenue	Net Income	CY 2021 C	CY 2022	LT	Income %	CY 2021	CY 2022	CY 2021	CY 2022	Book	ROE %
Ping An Insurance (Group) Company of China	\$13.10	91.1%	\$233,794	\$161,143	\$20,713	(18%)	8%	22%	13%	1.8x	1.6x	10.0x	8.5x	2.1x	4%
AIA Group	\$12.88	91.4%	\$155,717	\$42,630	\$5,413	14%	12%	6%	13%	3.1x	2.8x	22.8x	19.8x	2.7x	11%
China Life Insurance	\$5.10	65.5%	\$121,937	\$111,705	\$7,442	10%	10%	2%	7%	1.2x	1.1x	16.4x	14.3x	2.5x	13%
Cigna	\$214.95	93.1%	\$75,355	\$160,577	\$6,795	2%	5%	23%	4%	0.5x	0.4x	10.4x	9.4x	1.5x	14%
MetLife	\$59.44	98.7%	\$52,569	\$67,842	\$5,779	(4%)	3%	4%	9%	0.8x	0.8x	9.6x	8.8x	0.7x	8%
Manulife	\$20.48	98.4%	\$39,747	\$57,472	\$4,015	(13%)	5%	23%	7%	0.8x	0.8x	8.4x	7.8x	1.1x	11%
Prudential Financial	\$88.62	96.7%	\$35,182	\$57,033	\$4,113	(13%)	(0%)	NA	7%	0.7x	0.7x	7.6x	6.8x	0.5x	(0%)
Aflac	\$48.72	97.1%	\$33,548	\$21,990	\$3,553	(1%)	(1%)	18%	16%	1.5x	1.6x	10.0x	9.4x	1.0x	12%
Sun Life Financial	\$48.53	95.0%	\$28,399	\$32,296	\$2,394	(10%)	6%	3%	7%	1.0x	0.9x	10.6x	9.7x	1.5x	14%
Great-West Lifeco	\$26.21	98.3%	\$24,320	\$45,160	\$1,989	33%	3%	3%	4%	0.4x	0.4x	10.8x	10.0x	1.5x	16%
Legal & General Group	\$3.77	97.0%	\$22,510	\$45,020	\$2,117	18%	7%	4%	5%	1.2x	1.2x	9.3x	8.5x	2.1x	14%
Aviva (Life and Health Insurance)	\$5.15	93.0%	\$20,231	\$46,325	\$3,247	3%	5%	8%	7%	0.4x	0.4x	6.9x	6.4x	0.9x	13%
Swiss Life Holding	\$506.18	98.8%	\$16,205	\$22,826	\$1,517	4%	(9%)	7%	7%	0.8x	0.9x	11.5x	10.9x	1.0x	10%
Principal Financial Group	\$58.21	94.5%	\$15,869	\$14,742	\$1,366	4%	5%	4%	9%	1.0x	1.0x	9.5x	8.6x	1.0x	10%
SBI Life Insurance	\$11.89	91.5%	\$11,894	\$9,023	\$196	NA	NA	NA	2%	NA	NA	39.9x	NA	8.6x	22%
Lincoln Financial Group	\$58.17	95.9%	\$11,166	\$17,439	\$842	8%	3%	(11%)	5%	0.6x	0.6x	6.3x	5.4x	0.5x	3%
Aegon	\$4.79	95.8%	\$9,922	\$42,000	\$1,593	NA	NA	(1%)	4%	NA	NA	NA	NA	0.3x	6%
Globe Life	\$95.12	95.8%	\$9,824	\$4,739	\$712	5%	4%	10%	15%	2.0x	1.9x	12.7x	11.6x	1.1x	10%
Standard Life Aberdeen	\$4.45	95.2%	\$9,697	\$2,176	\$409	4%	4%	NA	19%	4.8x	4.6x	18.7x	17.2x	1.4x	6%
ICICI Prudential Life Insurance Company	\$6.42	87.5%	\$9,206	\$8,588	\$144	NA	NA	NA	2%	NA	NA	NA	NA	7.5x	13%
Athene Holding	\$46.74	96.2%	\$8,956	\$14,833	\$1,242	(58%)	8%	24%	8%	1.5x	1.3x	5.9x	5.2x	0.5x	9%
Baloise Holding	\$176.73	95.9%	\$7,935	\$8,685	\$450	1%	1%	(4%)	5%	0.9x	0.9x	11.9x	11.4x	1.2x	7%
Voya Financial	\$62.18	99.5%	\$7,698	\$7,649	\$538	(24%)	3%	NA	7%	1.3x	1.3x	11.1x	9.1x	0.8x	5%
Primerica (US)	\$146.66	97.7%	\$5,770	\$2,275	\$392	6%	5%	21%	17%	2.4x	2.3x	13.5x	12.2x	3.1x	24%
iA Financial Group	\$52.13	97.0%	\$5,581	\$13,188	\$532	(80%)	16%	10%	4%	2.1x	1.8x	9.7x	9.1x	1.2x	11%
Unum Group	\$27.20	96.6%	\$5,541	\$13,162	\$1,005	(10%)	2%	2%	8%	0.5x	0.5x	5.4x	5.0x	0.5x	10%
Brighthouse Financial	\$41.26	94.9%	\$3,605	\$8,503	\$1,040	(3%)	1%	NA	12%	0.4x	0.4x	3.6x	3.1x	0.2x	(1%)
American National Insurance Company	\$92.55	90.6%	\$2,488	\$3,759	\$170	NA	NA	6%	5%	NA	NA	NA	NA	0.4x	6%
E-L Financial Corporation	\$639.46	98.0%	\$2,371	\$1,542	\$210	NA	NA	(10%)	14%	NA	NA	NA	NA	0.5x	6%
Fbl Financial Group	\$57.49	98.5%	\$1,403	\$736	\$97	4%	2%	(8%)	13%	1.8x	1.8x	13.1x	12.3x	0.8x	6%
Hansard Global	\$0.68	99.6%	\$94	\$62	\$8	NA	NA	(22%)	13%	NA	NA	11.7x	NA	3.0x	39%
MEAN						(5%)	4%	6%	9%	1.3x	1.3x	11.8x	9.6x	1.7x	11%
MEDIAN						2%	4%	4%	7%	1.0x	1.0x	10.4x	9.1x	1.1x	10%

						Gro	owth Rat	es:							
	Stock	% of 52-	Market	Ľ	ТМ	Reve	nue	Earnings	LTM Net	Market Va	alue / Rev.	Price / I	Earnings	Price	
	Price	Wk. High	Value	Revenue	Net Income	CY 2021 (CY 2022	LT	Income %	CY 2021	CY 2022	CY 2021	CY 2022	Book	ROE %
Markel (Insurance Services)	\$1,106.25	86.8%	\$15,248	\$9,644	\$384	6%	(19%)	6%	4%	1.5x	1.8x	19.6x	17.5x	1.2x	8%
Arch Capital Group	\$35.91	83.3%	\$14,472	\$8,309	\$557	(5%)	11%	19%	7%	1.8x	1.6x	11.8x	9.8x	1.2x	14%
W.R. Berkley	\$70.13	97.1%	\$12,438	\$8,099	\$413	(7%)	8%	2%	5%	1.6x	1.5x	19.7x	17.3x	2.0x	10%
Assurant	\$126.30	87.9%	\$7,313	\$10,084	\$524	5%	9%	28%	5%	0.7x	0.6x	12.1x	10.7x	1.2x	11%
Enstar Group	\$234.37	100.0%	\$5,178	\$2,543	\$1,554	NA	NA	47%	61%	NA	NA	18.8x	15.6x	0.8x	32%
Hiscox	\$13.59	79.6%	\$4,706	\$3,116	(\$227)	13%	8%	NA	(7%)	1.0x	0.9x	19.1x	12.8x	1.9x	(10%
Kinsale Capital Group	\$183.48	72.6%	\$4,178	\$476	\$72	31%	18%	30%	15%	6.7x	5.6x	46.7x	38.5x	7.2x	19%
Argo Group International Holdings	\$47.25	81.9%	\$1,639	\$1,850	(\$78)	2%	6%	NA	(4%)	0.7x	0.6x	15.7x	11.7x	1.0x	(7%
James River Group	\$48.22	84.0%	\$1,484	\$669	\$21	116%	12%	(39%)	3%	1.0x	0.9x	18.8x	16.2x	1.9x	2%
ProAssurance	\$24.92	86.8%	\$1,343	\$887	(\$28)	(15%)	4%	NA	(3%)	1.8x	1.7x	80.4x	53.0x	1.0x	(2%
Amerisafe	\$58.88	83.8%	\$1,138	\$340	\$82	(15%)	(0%)	4%	24%	4.0x	4.0x	19.5x	20.2x	2.6x	20%
Global Indemnity	\$28.95	85.4%	\$416	\$601	\$63	NA	NA	(14%)	10%	NA	NA	9.7x	8.3x	0.6x	2%
MEAN						13%	6%	9%	10%	2.1x	1.9x	24.3x	19.3x	1.9x	8%
MEDIAN						4%	8%	6%	5%	1.6x	1.6x	19.0x	15.9x	1.2x	9%

Source: Pitchbook



Stock Comparables – Insurance Sub-Sectors (4/4)

(All figures in millions of USD, except per share data. Data as of March 1, 2021)

						Gro	wth Rat	es:							
	Stock	% of 52-	Market	L	ТМ	Rever	ue	Earnings	LTM Net	Market Va	alue / Rev.	Price /	Earnings	Price	
	Price	Wk. High	Value	Revenue	Net Income	CY 2021 C	Y 2022	LT	Income %	CY 2021	CY 2022	CY 2021	CY 2021	Book	ROE %
Old Republic International	\$19.95	92.9%	\$6,068	\$7,166	\$1,261	(1%)	(2%)	5%	18%	0.9x	0.9x	9.8x	9.6x	1.0x	9%
First American	\$54.04	80.9%	\$5,936	\$7,081	\$583	(1%)	(3%)	19%	8%	0.8x	0.9x	9.3x	9.6x	1.2x	17%
Radian (Insurance)	\$21.33	89.9%	\$4,089	\$1,439	\$356	(6%)	2%	10%	25%	3.0x	3.0x	7.7x	7.2x	1.0x	10%
Sagen MI Canada	\$34.09	84.9%	\$2,944	\$646	\$346	(11%)	7%	4%	53%	5.1x	4.8x	8.5x	8.0x	1.0x	12%
NMI Holdings	\$24.14	94.2%	\$2,059	\$436	\$180	2%	20%	NA	41%	4.6x	3.9x	9.8x	7.9x	1.5x	15%
Stewart Title Guaranty Company	\$48.99	87.6%	\$1,311	\$2,288	\$158	8%	(4%)	NA	7%	0.5x	0.6x	8.5x	9.1x	1.3x	21%
MEAN						(1%)	3%	9%	25%	2.5x	2.3x	8.9x	8.6x	1.2x	14%
MEDIAN						(1%)	(0%)	8%	21%	1.9x	1.9x	8.9x	8.5x	1.1x	13%

•						Gr	owth Ra	tes:							
	Stock Price	% of 52- Wk. High	Market Value	LTM		Revenue		Earnings	LTM Net	Market Value / Rev.		Price / Earnings		Price	
				Revenue	Net Income	CY 2021	CY 2022	LT	Income %	CY 2021	CY 2022	CY 2021	CY 2022	Book	ROE %
Munich Re	\$296.65	96.2%	\$41,561	\$69,035	\$2,296	4%	4%	(14%)	3%	0.6x	0.6x	12.2x	10.2x	1.2x	3%
Swiss Re Group	\$95.99	95.7%	\$26,774	\$44,324	(\$871)	(2%)	4%	NA	(2%)	0.7x	0.6x	12.9x	10.0x	1.0x	(3%)
Reinsurance Group of America	\$125.93	94.6%	\$8,560	\$14,596	\$495	1%	4%	(3%)	3%	0.6x	0.6x	13.4x	9.1x	0.6x	3%
RenaissanceRe Holdings	\$162.61	80.8%	\$8,247	\$5,155	\$9	1%	10%	11%	0%	1.6x	1.4x	11.1x	9.3x	1.2x	16%
Scor	\$34.19	91.5%	\$6,341	\$16,947	\$177	17%	5%	(23%)	1%	0.3x	0.3x	10.6x	8.0x	0.9x	3%
MEAN						4%	5%	(7%)	1%	0.8x	0.7x	12.0x	9.3x	1.0x	4%
MEDIAN						1%	4%	(9%)	1%	0.6x	0.6x	12.2x	9.3x	1.0x	3%

Key M	&A Transaction	on Activity Su	mmary		
Date	Target	Acquirer(s)	Sector	Value (\$mm)	Transaction Comments
2/16/2021	PROTECTIVE INSURANCE	PROGRESSIVE	P&C Insurance	\$338	 Protective Insurance is the holding company for several property-casualty insurance subsidiaries. Protective offers expertise in larger fleet and affinity programs, which will provide additional product lines for Progressive Insurance.
1/21/2021	ProSight Specialty Insurance	TOWERBROOK	P&C Specialty	\$586	 ProSight is a specialty insurance company that writes insurance lines in all 50 states. With increasing frequency of disasters and crisis, ProSight is in a good position to capitalize on this environment.
1/14/2021	BOLD	AMERICAN FAMILY	Digital Platform	NA	 Bold Penguin is an online insurance platform that serves small businesses. The sale is an opportunity for Bold Penguin to leverage the scale and financial stability of American Family, so that it can accelerate its digital capabilities while remaining operationally independent.
1/14/2021	EZLYNX	APPLIED	Software Solutions	NA	 EZLynx is one of the fastest growing agency management systems in the country. EZLynx's technology will be integrated into Applied Systems' existing product portfolio to enhance digital solutions for agencies of all sizes.
12/11/2020	Juniper Labs	NEXT INSURANCE	Data & Analytics Solutions	NA	 Juniper Labs provide alternative open data and underwriting technology, focusing on small businesses. The acquisition will help Next Insurance better tap into data channels to differentiate themselves by providing an affordable and better online experience for consumers.
12/11/2020	MetLife (P&C Business)	FARMERS INSURANCE ZURICH	P&C Insurance	\$3,940	 MetLife carved out its P&C business to simplify its operations and focus on its strategy of expanding in the U.S. healthcare market. The deal will give Farmers a nationwide presence and new distribution channels to accelerate growth, adding fee-based earnings streams for parent company Zurich.

Key Fina	Key Financing Transaction Activity Summary								
Date	Target	Sector	Amount (\$mm)	Туре	Key Investor(s)				
2/28/2021	★ TypTap®	P&C Insurance	\$100	PE Growth	Centerbridge				
1/26/2021	sidecar health	Online Platform	\$125	Series C	Drive Capital TIGERGLOBAL GREATPOINT make no little plans				
1/11/2011	CLARK	Digital Platform	\$85	Series C	Tencent 腾讯 PORTAG三				
12/17/2020	oscar	Online Platform	\$140	Later Stage VC	TIGERGLOBAL DRAGONEER INVESTMENT GROUT				
12/16/2020	BESTOW	Life Insurance	\$70	Series C	HEDOSOPHIA NEA VALAR				
12/10/2020	FIDELIS	P&C Specialty	\$185	PE Growth	ALFA INSURANCE ULYSSES				

IPO Activity Summary

Company	IPO Date	Amount Raised (\$mm)	IPO Price	Current Market Price	Total Return	
Midwest Holding	12/16/2020	\$70	\$70.00	\$51.50	(26%)	
Root Insurance Co	10/28/2020	\$724	\$27.00	\$13.81	(49%)	
X MediaAlpha	10/27/2020	\$176	\$19.00	\$56.38	197%	
Duck Creek Technologies	8/14/2020	\$405	\$27.00	\$49.46	83%	
Go Health ^e	6/19/2020	\$914	\$21.00	\$14.11	(33%)	
Lemonade	6/8/2020	\$319	\$29.00	\$132.43	357%	
SELECTQUOTE We shop. You save.	5/21/2020	\$570	\$20.00	\$32.22	61%	
FINEOS	7/26/2019	\$145	\$1.69	\$2.91	72%	
ProSight & Specialty Insurance	7/24/2019	\$110	\$17.17	\$12.63	(10%)	
PALOMAR SPECIALTY	6/28/2018	\$84	\$54.57	\$87.32	385%	

Price as of March 1, 2021 Source: Pitchbook

IPO Activity Summary										
Company	IPO Date	Amount Raised (\$mm)	IPO Price	Current Market Price	Total Return					
EVERQUOTE	4/26/2018	\$85	\$35.21	\$49.57	175%					
goosehead INSURANCE	4/17/2018	\$85	\$40.52	\$125.48	1,155%					
◇へ众安保险 ZhongAn Insurance	9/27/2017	\$1,1524	\$3.46	\$6.86	(10%)					
E ASR nederland	6/9/2016	\$1,153	\$37.14	\$42.91	94%					
Health Equity Building Health Savings	7/6/2015	\$127	\$62.89	\$83.37	496%					
tr⊌panion Medical insurance for your pet.	7/17/2014	\$71	\$34.08	\$101.78	918%					
TriNet	3/26/2014	\$240	\$54.75	\$83.73	423%					
BENEFITF@CUS°	9/17/2013	\$131	\$23.98	\$15.17	(43%)					
iSelect always get it right	6/24/2013	\$199	\$0.37	\$0.23	(86%)					
GUIDEWIRE	1/24/2012	\$115	\$121.83	\$115.65	790%					

\$150

QuinStreet

2/10/2010

Price as of March 1, 2021 Source: Pitchbook

63%

\$24.49

\$15.74



Select Wall Street Research Updates and Commentary

eHealth[®]

Update from Raymond James, February 2021

We are reiterating our Market Perform rating for eHealth (EHTH). During Q4:20 reporting, the management outlined a recovery path including eventually improving customer churn and higher LTVs in H2:21 that exceeded worst case expectations. We expect management to complete the restructuring of their distribution channels, resolve lingering churn and LTV headwinds, and most importantly begin to show improving FCF trends. Cash flow from operations is expected to be positive by the end of FY23. We are raising our 2021 and 2022 operating EPS estimates to \$2.65 and \$4.50 from \$2.00 and \$3.55, respectively.

Update from Raymond James, February 2021



We are reiterating our Outperform rating on Marsh & McLennan (MMC). The company has better-thanexpected revenue growth in the Consulting segment, part offset by lower margin in the RIS segment. **Looking ahead, management expects underlying revenue to increase by 3%-5% in 2021, which we believe implies the persistence of the current hard pricing environment and a gradual bounce back in exposure and discretionary/consulting work.** MMC will deploy ~\$3.5 billion of capital in 2021 in the form of dividends, debt repayment, acquisitions, and share repurchases. we continue to believe the company is better positioned in the market compared with AON, where there are considerable distractions and revenue dis-synergy risks associated with the WLTW merger.

Update from Raymond James, February 2021



We are reiterating our Strong Buy rating on ORI. Old Republic has joined the list of other nonlife insurance companies whose stock have barely outperformed despite reporting solid 4Q20 results and an improving forecast for 2021. We believe the company's outlook for 2021 is better than previously envisioned as a result of the hard market pricing conditions in many lines of ORI's P/C business (e.g. rates in commercial auto should be up another 10% plus in 2021) and a more positive outlook for the company's title business (despite difficult comparisons). The earnings outlook alone should be enough to support higher annual cash dividend payouts in 2021 and 2022 which would add to the 39 year record of increasing regular annual dividends.

Update from Scotiabank, February 2021



We are maintaining our Sector Perform rating on Manulife Financial Corporation (MFC). Our positive view of MFC's Q4 earnings release is not so much tied to the earnings results themselves which we would label in-line, but rather to what it says about the lifeco's risk profile. The key issues weighing on valuation continue to be the risk of material charges from the firm's US LTC and VA businesses and its ALDA investment portfolio. The good news is that for the second quarter in a row now, ALDA-related investment was driven by gains on the firm's PE and oil and gas investments. This was also another quarter of positive policyholder experience in the LTC business that appears to be tied to COVID-19. With the shares now trading back at book value we believe that the risk/reward profile for this name is now more skewed to the downside, and see better opportunities elsewhere in the space.

Update from Citi, February 2021



We reiterate our Buy rating on AON, post investor meetings we hosted with management. AON stated that recent developments on the regulatory review front for the pending merger with WLTW were broadly in-line with its original expectations and still expressed confidence in a H1:21 close. The main strengths are organic growth, margin expansion and a compounding free cash flow. Bottom line, we view AON as a multi-year story stock that marries a favorable environment for its core competencies (i.e., bringing together capital and risk in an increasingly complex world) with upside from deal synergies.



Appendix – Coverage Universe Components

The coverage universe for various sectors is as follows:

1 Payments:

NYS:AXP, NYS:FLT, PINX:EDNMY, NYS:WEX, NYS:ADS, NAS:PYPL, AMS:PRX, NYS:SHOP, NYS:SQ, PINX:ADYYF, NAS:STNE, NYS:PAGS, NAS:BIGC, NYS:EB, TSE:LSPD, LON:BOKU, NYS:V, NYS:MA, NAS:CATM, NYS:EVRI, NYS:DBD, PINX:PMTS, NAS:MELI, NYS:GPN, PAR:WLN, MIL:NEXI, TKS:3769, NYS:FOUR, HKG:09923, NYS:EVTC, LON:NETW, BSP:CIEL3, NAS:RPAY, NZE:PPH, NYS:DLX, NAS:EVOP, NAS:QIWI, NAS:IIIV, LON:PAY, NAS:NEWT, NAS:UEPS, NYS:FIS, NAS:FISV, NAS:JKHY, NAS:ACIW, NAS:EPAY, PAR:ING, SHE:002152, NYS:NCR, ASX:TYR, NYS:PAR, HKG:00327, IDX:MCAS, NYS:WU, NAS:EEFT, NYS:GDOT, NAS:MGI, ASX:OFX

2 Bank Technology:

NYS:FIS, NAS:FISV, NAS:JKHY, SWX:TEMN, NYS:QTWO, BOM:532466, NAS:EPAY, PINX:CSVI, SES:5CP, BOM:538835, SWX:CLXN, LON:EXPN, NYS:EFX, NYS:TRU, NYS:FICO, BOM:500092, MIL:CERV, NYS:RKT, NAS:CSGP, NAS:ZG, NYS:BKI, NYS:FNF, LON:RMV, NAS:RP, NAS:APPF, NYS:CLGX, NAS:RDFN, TSE:REAL, NYS:STC, NAS:FTHM, NAS:ASPS, AMS:WKL, NYS:OCFT, NAS:NCNO, PINX:ASOZY, ASX:TYR, NAS:MITK, NAS:NTWK

3 Specialty Finance / Alternative Lending:

NYS:NNI, NAS:NAVI, NAS:PRAA, NAS:ECPG, NAS:PRGX, NAS:PFMT, NAS:CACC, NYS:CIT, ASX:HUM, LON:FCH, NAS:CPSS, NAS:MRLN, TSE:CHW, NYS:COF, ASX:APT, ASX:Z1P, ASX:SZL, ASX:OPY, ASX:SPT, NYS:OMF, LON:TCS, NYS:AAN, NAS:SLM, NAS:FCFS, NAS:LX, TSE:ECN, NAS:GSKY, NAS:WRLD, NYS:FINV, LON:PFG, NAS:TBBK, NAS:OPRT, NYS:CURO, NAS:EZPW, NYS:RM, NAS:ATLC, LON:PF, NYS:URI, SHG:600705, TSE:EFN, NYS:AER, NYS:AL, SHG:600901, NYS:TRTN, NAS:RCII, HKG:01905, NYS:TGH, NYS:CAI, NYS:FLY, NYS:PFSI, TKS:7164, NAS:COOP, NYS:WD, NYS:PMT, LON:PAG, NAS:CASH, NYS:OCN, NYS:VEL, NAS:FPAY, NAS:TREE, NYS:ENVA, NYS:LV

4 Securities:

NAS:IBKR, NAS:MKTX, NAS:TW, NAS:VIRT, LON:IGG, AMS:FLOW, NAS:BGCP, PAR:VIL, NYS:BLK, NYS:STT, ETR:ALV, NYS:JPM, NYS:BK, NYS:GS, PAR:AMUN, LON:LGEN, NYS:PRU, NYS:UBS, PAR:BNP, NAS:NTRS, NYS:IVZ, NAS:TROW, NYS:MS, NYS:WFC, PAR:CS, PAR:KN, AMS:AGN, NYS:SCHW, NYS:MMI, SWX:CFT, MEX:FINAMEXO, LON:TCAP, NYS:JPM, SHG:601398, NYS:BAC, TSE:RY, NYS:WFC, NYS:C, ASX:CBA, NYS:AXP, NYS:HBBC, TSE:TD, NYS:USB, NYS:TFC, TSE:BNS, PAR:BNP, NYS:PNC, ASX:NAB, SES:DD5, TSE:BMO, ASX:ANZ, NSE:ICICIBANK, TSE:CM, NYS:BK, SES:O39, PINX:HSNGY, LON:LLOY, LON:BARC, SHG:601211, LON:NWG, NAS:FITB, TSE:NA, TKS:8591, NYS:MTB, MIL:MB, NYS:FHI, ETR:COM, LON:CBG, NSE:IIFL, PINX:HKXCY, NAS:CME, NYS:ICE, LON:LSE, ETR:DB1, NAS:NDAQ, BSP:B3SA3, TKS:8697, ASX:ASX, BATS:CBOE, JSE:ENX, SES:S68, TSE:X, MISX:MOEX, DFM:DFM, NYS:SPGI, NYS:MCO, NYS:RELX, TSE:TRI, NYS:MSCI, NYS:FDS, NYS:IT, NAS:MORN, NSE:CRISIL, NAS:FORR, NAS:VALU, NYS:JPM, NYS:MS, NYS:GS, SWX:UBSG, ASX:MQG, SWX:CSGN, ETR:DBK, TKS:8604, NYS:RJF, NYS:HLI, NYS:SF, NYS:LAZ, NYS:EVR, NYS:MC, NYS:PIPR, NAS:COWN, LON:NUM, NYS:GHL, NYS:JMP, NYS:SCHW, NAS:YP, NAS:MKTX, NAS:IBKR, NAS:FUTU, NAS:PUTU, NAS:CPU, NYS:ENV, NYS:AMK, LON:SNN, ASX:BVS, NAS:SNC, SWX:TEMN, CSE:SIM, NYS:ENV, LON:HIP, ASX:IRE, PINX:FDRVF, LON:ALFA, PAR:LIN, PAR:SOG

5 Insurance:

NAS:WDAY, NAS:PAYX, NYS:TNET, NAS:HQY, NYS:NSP, NAS:ACCD, NAS:BNFT, NAS:SPNS, NYS:CRD.B, MIL:EXSY, LON:REL, NAS:VRSK, NYS:FICO, NYS:CLGX, NYS:MMC, NYS:TFC, NYS:AON, NAS:WLTW, NYS:AJG, NYS:BRO, NAS:GSHD, NAS:BRP, NYS:FNF, NYS:FAF, NYS:ORI, NYS:RDN, TSE:MIC, NAS:NMH, NYS:STC, ETR:ALV, SWX:ZURN, PINX:AXAHY, NYS:ALL, NYS:AIG, MIL:G, ASX:IAG, NYS:FAF, NYS:CNRI, NYS:REN, NYS:CNRI, NYS:CNRI, NYS:CNRI, NYS:CNRI, NYS:CNRI, NYS:CNRI, NYS:CNRI, NYS:CNRI, LON:GOCO, ASX:ISU, SHG:601318, NYS:PGR, NYS:CRI, NYS:CHI, NAS:ERIE, NYS:CNRI, NYS:RE, NYS:Y, HKG:06060, LON:RSA, NYS:KMPR, NAS:NGHC, NYS:AXS, NYS:THG, NAS:SIGI, WBO:VIG, NYS:MCY, NYS:HMN, NYS:FFG, PAR:COFA, NAS:SAFT, NYS:EIG, NAS:STFC, NAS:DGICA, NYS:MKL, NAS:ACGL, NYS:WRB, NYS:AIZ, NAS:KNSL, LON:HSX, NAS:ESGR, NYS:RLI, LON:BEZ, NAS:JRVR, NYS:ARGO, NAS:AMSF, NYS:PRA, NAS:GBLI, ETR:MUV2, SWX:SREN, NYS:RNR, NYS:RGA, PAR:SCR, NYS:ROP, NYS:GWRE, NAS:DCT, ASX:FCL, NAS:EBIX, HKG:02318, SHG:601628, HKG:01299, NYS:CI, NYS:MET, TSE:HC, NYS:AFL, NYS:PRU, TSE:SLF, TSE:GWO, LON:LGEN, LON:AV, SWX:SLHN, NAS:PFG, BOM:540719, NYS:GL, NSE:HCI, LON:SLA, NYS:ATH, NYS:LNC, SWX:BALN, NYS:VOYA, PINX:AEGOF, NYS:PRI, NYS:UNM, TSE:IAG, NAS:BHF, TSE:ELF, NAS:ANAT, LON:HSD

6 BPO:

NAS:HQY, NYS:AMN, NAS:HMSY, NAS:RCM, NAS:MDRX, BSP:QUAL3, NAS:NXGN, NAS:CPSI, NYS:CSLT, NAS:HSTM, NAS:PCTY, NAS:ADP, NAS:PAYX, NYS:RHI, NYS:TNET, NYS:MAN, NYS:ASGN, NYS:NSP, NAS:CSOD, NYS:KFY, TSE:MSI, NAS:BNFT, NYS:BRO, NAS:CRVL, NYS:CRD.B, NYS:ACN, NSE:TCS, NSE:INFY, NYS:DELL, NAS:CTSH, NSE:HCLTECH, BOM:507685, PINX:CGEMY, NYS:EPAM, TSE:GIB.A, NYS:HPE, KRX:018260, NYS:IT, NSE:TECHM, NYS:BAH, PAR:ATO, NAS:DOX, BOM:540005, NYS:CACI, NYS:DXC, NYS:DXC, NYS:CACI, NYS:DXC, NYS:CACI, NYS:DXC, NYS:CACI, NAS:PRFT, NAS:CNXN, NAS:CNDT, LON:CPI, LON:APTD, BOM:540900, PINX:TLPFY, TKS:9613, NYS:GLOB, NYS:G, HEL:TIETO, PINX:STWRY, NAS:TTEC, NAS:SYKE, BOM:532809, LON:IBPO, NAS:PRGX

7 Financial Management Solutions:

NAS:INTU, NAS:DOCU, NAS:COUP, NYS:AVLR, ASX:XRO, LON:SGE, NYS:BILL, NAS:BL, TKS:4478, NAS:VERX, NAS:BLKB, NYS:WK, LON:APTD, ASX:RKN, NYS:VMW, LON:REL, NAS:SPLK, NAS:DDOG, NAS:CRWD, NYS:FICO, NYS:DNB, TSE:OTEX, NYS:AYX, NYS:MDLA, NYS:NEWR, NAS:VRNT, NAS:RPD, NYS:TDC, NAS:SUMO, NAS:MSTR, NYS:PRO, NAS:DOMO, NYS:TYL, NAS:PEGA, NYS:PLAN, NAS:MANH, TSE:KXS, BSP:TOTS3, ASX:TNE, NAS:EPAY, PINX:BPRMF, NAS:QADA, NSE:RAMCOSYS, NAS:ADP, NAS:WDAY, NAS:PAYX, NYS:PAYC, NYS:CDAY, NYS:NSP, NAS:UPWK, NAS:CSOD

8 Enterprise Software / SaaS:

LON:REL, NAS:VRSK, NYS:PLTR, TAE:NICE, NYS:DNB, TSE:OTEX, NYS:AYX, NYS:NLSN, NYS:RAMP, NAS:VRNT, NYS:CLDR, NYS:TDC, NAS:CDLX, NAS:SUMO, NAS:MSTR, NAS:DOMO, NAS:VERI, NYS:ORCL, NYS:SAP, NYS:IBM, NYS:DELL, NYS:HPE, NAS:NTAP, NYS:NOW, NYS:SNOW, NYS:VMW, NAS:DDOG, NYS:FSLY, NAS:NTNX, NAS:RXT, NAS:CTXS, NAS:SPLK, NAS:CRWD, NYS:NEWR, NAS:RPD, NYS:CRM, NYS:HUBS, NYS:DT, NAS:PEGA, NYS:BILL, NAS:APPN, TKS:4478, NYS:ZUO, NAS:ZM, NYS:RNG, NYS:WORK, NYS:SMAR, NAS:API, NAS:BAND, NYS:ASAN, NYS:EGHT

9 Healthcare Tech:

NAS:CERN, NAS:CHNG, ETR:COP, NAS:HMSY, NAS:MDRX, NYS:PHR, NYS:EVH, NAS:NXGN, LON:EMIS, NAS:NH, NAS:MTBC, NYS:TDOC, NAS:IRTC, NAS:INOV, NAS:OMCL, NAS:HCAT, NYS:VCRA, NAS:TRHC, NAS:STRM, NAS:CPSI, NYS:UNH, NYS:CVS, NYS:ANTM, NYS:HUM, NYS:CNC, NYS:MOH, NAS:MGLN, NYS:GTS, NAS:RCM, LON:CRW, NAS:SREV





DISCLAIMER

The principals of Evolve Capital Partners are registered representatives of BA Securities, LLC Member FINRA SIPC, located at Four Tower Bridge, 200 Barr Harbor Drive, Suite 400 W. Conshohocken, PA 19428. Evolve Capital Partners and BA securities, LLC are unaffiliated entities. All investment banking services are offered through BA Securities, LLC, Member FINRA SIPC. This presentation is for informational purposes only and does not constitute an offer, invitation or recommendation to buy, sell, subscribe for or issue any securities or a solicitation of any such offer or invitation and shall not form the basis of any contract with BA Securities, LLC.

The information in this presentation is based upon Evolve Capital Partners estimates and reflects prevailing conditions and our views as of this date, all of which are accordingly subject to change. In preparing this presentation, we have relied upon and assumed, without independent verification, the accuracy and completeness of information available from public sources. In addition, our analyses are not and do not purport to be appraisals of the assets, stock, or business of the Company or any other entity. Neither BA Securities, LLC nor Evolve Capital Partners makes any representations as to the actual value which may be received in connection with a transaction nor the legal, tax or accounting effects of consummating a transaction. BA Securities, LLC and Evolve Capital Partners do not render legal or tax advice, and the information contained in this communication should not be regarded as such.

The information in this presentation does not take into account the effects of a possible transaction or transactions involving an actual or potential change of control, which may have significant valuation and other effects.

If you are not the intended recipient or an authorized representative of the intended recipient, you are hereby notified that any review, dissemination or copying of this presentation is prohibited.

KEY SENIOR PROFESSIONAL

Alexander Koles

Founder, CEO, Managing Director akoles@evolve-capital.com

Mr. Koles has over 15 years of financial advisory experience including advising middle-market and multinational firms on merger and acquisition strategies and execution, restructurings and capital raises. Prior to founding Evolve Capital Partners, he worked at a number of leading investment banks in leadership roles focused on restructuring transactions. He started his career at Merrill Lynch as an investment banker in the corporate finance group.

CONTACT

Evolve Capital Partners

1350 Avenue of the Americas 2nd Floor New York, NY 10019 T: (646) 688-2792 evolve-capital.com