





Initial Public Offering Overview - July 2021



Description



- Ryan Specialty Group (RSG) is a service provider of specialty products and solutions for insurance brokers, agents, and carriers
- The Company provides distribution, underwriting, product development, administration, and risk management services by acting as a wholesale broker and a managing underwriter
- Primarily, RSG offers retail insurance brokers multi-channel access to E&S and Admitted markets through three specialties: Ryan Turner (RT) Specialty, RT Binding Authority, and RSG Underwriting Managers
- 97% of revenues is generated from activities in North America
- In FY2020, RSG placed 70.6% of the total premiums in growing E&S market
 - The U.S. E&S market has grown at a CAGR of 6.4%, compared to 4.0% for the U.S. Admitted market, between 2010 and 2019



Use of Proceeds

- RSG intends to use the proceeds from the offering as follows:
 - \$120 million to acquire 6 million newly issued LLC Units in Holdings LLC
 - \$344 million to acquire the equity of an entity through which an affiliate of Onex held its preferred unit interest in Holdings LLC
- \$796 million to acquire 36 million outstanding LLC Units from certain existing holders of LLC Units at a purchase price per LLC Unit equal to \$23.50, the IPO price
- The Company may also invest the proceeds in short- and intermediate-term interestbearing obligations, investment-grade instruments, certificates of deposit or direct or guaranteed obligations of the U.S. government



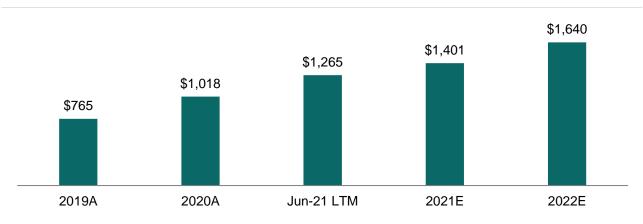


Ticker: NYSE: RYAN

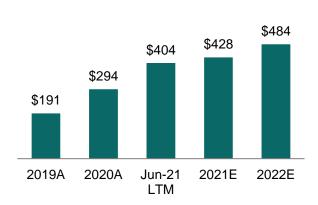
Key Metrics

Key Metrics Shares Offered 57 million through the IPO **Issue Price** \$23.50 Total O/S⁽¹⁾ after 256 million the IPO **Market Value at** \$6.0 billion Issue Price(1) EV at Issue \$7.6 billion Price(2) EV / Revenue(3) 18.9x **Trading Date** 7/22/2021 **Listing Price** \$25.60 Listing \$2.10 **Premium**

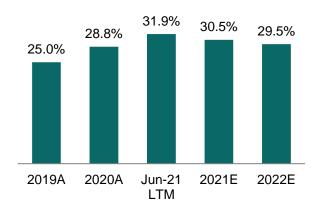
Total Revenue (FYE Dec; \$mm)



Adjusted EBITDAC^(4&5) (\$mm)



Adjusted EBITDAC Margin (%)





O/S = Outstanding Shares and market value is calculated as Issue Price x Total O/S after the IPO
 EV = calculated Market Value at Issue Price + preferred equity + debt - cash as of June 30, 2021

5) 2021E and 2022E EBITDAC figures are EBITDA figures from CapIQ estimates



³⁾ EV / Revenue calculated based on TTM revenue and enterprise value of securities on listing date

Adjusted EBITDAC as NI before interest expense, income tax expense, D&A, and change in contingent consideration, adjusted to reflect items such as (i) equity-based compensation, (ii) acquisition and restructuring related expenses, and (iii) other exceptional or non-recurring items, as applicable

Company Overview

Business Overview

- RSG operates as a service provider of specialty products and solutions for insurance brokers, agents, and carriers
- The Company provides specialty insurance lines to global, national, and local retail insurance brokers; and brokering and underwriting management expertise, and insurance products to syndicates, multi-line underwriters, and E&S specialists, among others
 - For retail insurance brokers, RSG assists in the placement of complex or otherwise hard-to-place risks
 - For insurance carriers, the Company works with retail and wholesale insurance brokers to source, onboard, underwrite, and service these same risks
- Primarily, it offers retail insurance brokers multi-channel access to E&S and Admitted markets through three specialties:
 - RT Specialty: distributes products from insurance carriers to retail brokers
 - RSG Underwriting Managers: designs, underwrites, binds, and administers policies on behalf of carriers
 - RT Binding: places larger-volume, smaller premium policies efficiently with insurance carriers
- Since 2010, RSG has completed 40+ acquisitions and has acquired \$59 million and \$240 million of revenue in FY2019 and FY2020, respectively
 - In Sep-20, RSG acquired All Risks Specialty, the 4th largest wholesale distributor; the acquisition advanced many of RSG's strategic priorities and enhanced competitive position

Key Statistics



2nd largest US P&C insurance wholesale broker and the **3**rd largest U.S. property / casualty managing general agency and underwriter



Preferred relationships with **97 of the top 100** retail insurance brokers



Distribution network has 650+ individuals, who have access to 15,500+ retail insurance firms and 200+ excess and surplus (E&S) lines carrier



Placed **70.6%** of the total premiums in the E&S market for the year ended December 31, 2020



Generated **\$1 billion** revenue in FY2020, representing a y-o-y total revenue growth of **33%** and organic revenue growth of **20%**



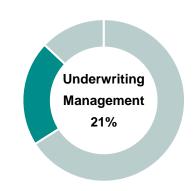
Ryan Specialty Group maintains a global presence with offices in North America, the UK, and Europe, with headquarters in Chicago



Ryan Specialty Group IPO – Case Study

Full Service Product Offering – An Overview









RYAN° TURNER SPECIALTY



BINDING AUTHORITY

Operating model

Distributes a wide range of products from insurance carriers to retail brokers

Designs, underwrites, binds and administers policies on behalf of carriers

Places larger-volume, smaller premium policies efficiently with insurance carriers

Value proposition

Focused, specialized servicing of retail agent's most challenging risks

Provides carriers with effective market expertise in distinct and complex niches

Timely and secure access to insurance carriers through in-house binding arrangements

Illustrative coverages

Construction liability
Directors and officers
Vacant property
Environmental liability
Coastal wind coverage

Cyber
Renewable energy
Professional liability
Transactional liability
Product liability

Manufacturing
Start-ups
Distressed property
Subsidized housing
Long-haul trucking



Management Team



Patrick G. Ryan
Founder, Chairman &
Chief Executive
Officer

- Patrick founded RSG in 2010 and serves as its Chairman and Chief Executive Officer
- Prior to launching RSG, he founded Aon Corporation and served as its Chairman and CEO for 41 years
- Patrick has been a member of the Northwestern University's Board of Trustees for 42 years, 14 years of which he served as the Chairman
- He has received numerous Insurance and Community awards and also served as the Chairman of the Chicago 2016 Olympic Bid Committee
- Patrick is a 1959 graduate of the Kellogg School of Management



Michael T. VanAcker Chief Operating Officer

- Michael joined RSG in 2011 and currently serves as the Chief Operating Officer
- Previously, Michael served as the Chief Operating Officer and Controller of RT Specialty
- He began his career in PwC's Assurance practice specializing in insurance clients
- Michael holds degrees in Finance and Accounting from the University of Illinois at Urbana-Champaign



Jeremiah R.
Bickham
Executive Vice
President and Chief
Financial Officer

- Jeremiah joined RSG in 2011 as the Treasurer and currently serves as the Chief Financial Officer and Head of Corporate Development
- Prior to joining RSG, he served at KPMG as a research analyst in the Department of Professional Practice and later worked for the audit practice
- Jeremiah holds an MBA from the Kellogg School of Management at Northwestern University; also holds an MPA and a BBA from the University of Texas at Austin
- He is a Certified Public Accountant



Transaction History

Date	Transaction Type	Amount (\$mm)	Key Investors
9/15/2020	PE Growth/Expansion	\$317	NA
3/11/2020	PE Growth/Expansion	\$ 1	NA
1/1/2020	Debt - General	\$1,950	NA
4/23/2019	PE Growth/Expansion	\$32	NA
NA	Debt - General	\$950	BMO (A) Harris Bank
6/4/2018	PE Growth/Expansion	\$175	ONEX
7/19/2014	Angel	\$114	NA
1/2/2013	Early Stage VC	\$86	NA



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